

# JOPS

## A JOINT OPERATIONS POLICY STATEMENT

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Prepared and agreed by the  
Washington State Department of Transportation  
The Washington State Patrol, and  
The Washington Fire Chiefs

# 2010



# Foreword

This Joint Operations Policy Statement (JOPS) documents the joint policy positions between the Washington State Patrol (WSP), the Washington State Department of Transportation (WSDOT), and the Washington Fire Chief (WFC) regarding issues of mutual interest in the operations of Washington State Highways and the Washington State Ferries.

This policy will be reviewed annually at the joint JOPS and Operations Coordination meeting. In advance of that meeting, all parties will survey internally to identify accomplishments and recommended changes to this document which will be reported at the annual meeting.

**/S/ Paula J. Hammond, P.E**

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Secretary Paula J. Hammond, P.E.  
Washington State Department of Transportation  
Signed this Day August 30, 2010

**/S/ Chief John Batiste**

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Chief John Batiste  
Washington State Patrol  
Signed this Day August 30, 2010

**/S/ Mike Brown**

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Mike Brown, Executive Director  
Washington Fire Chiefs  
Signed this Day August 30, 2010

This policy statement as dated above supersedes all previous versions.

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# A Joint Operations Policy Statement

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## 1. Introduction

The state's transportation system provides for the mobility of people and goods for the state's population of 6.67 million residents. The infrastructure consists of 20,000 lane miles of state highways which carry 86 million vehicle miles traveled each day. Highways and bridges are key elements of the transportation infrastructure, but it also includes other roads, airports, marine ports, railroads, bicycle and pedestrian facilities, ferry and transit systems.

The WSDOT, WSP, and the WFCs have long recognized their joint responsibilities for enhancing the safety and security of our transportation systems. WSP's Field Operations Division is responsible for traffic law enforcement, collision investigation, Commercial Vehicle Regulations and motorist assistance on Washington State's highways. WSDOT supports WSP with these operations through a wide range of activities and facilities varying from Traffic Incident Management (TIM) to disaster response, winter operations and transportation security, among others.

In 1999, management in the agencies jointly developed this JOPS Policy Agreement to delineate responsibilities and state policy as guidance for future collaboration.

In 2006, the governor's office requested that both agencies collaborate on performance monitoring and accountability goals related to incident response and traffic incident clearance times. The agencies have successfully used the JOPS Agreement to enhance their collaborative relationship and refine performance measures.

The following is a 2010 revision of the JOPS Agreement, updating best practices and incorporating "lessons learned" from eleven years of an intense collaborative process designed to increase the performance of both agencies.

## 2. Data Sharing

**Background:** The WSDOT and WSP intend to coordinate and share information needed to facilitate joint operations of state highways. This includes:

- Computer Aided Dispatch (CAD) access and user training
- Real time traffic flow, road, collision, and weather information
- Video from traffic monitoring cameras
- Video road inventories, like *SR View*
- Speed data
- Geo-spatial data, including interchange drawings
- Performance monitoring data and reports
- Statewide Collision Data
- Washington Incident Tracking System (WITS) data

**Objective:** WSP and WSDOT will create a standard for data sharing, such as:

- Data content and formatting
- Common terms and definitions
- Data documentation and meta-data
- Data collection and update methods and procedures
- Data accuracy
- Data update cycles

- Third party data
- Provide assistance in translating data across the different agencies' systems

**Policy:** Available data will be shared between agencies at the same cost as if the data were being shared between programs within the agency. (Cost recovery data will be shared at the same rate). When needed, a Memorandum of Understanding will be used to document the sharing of information.

**Roles and Responsibilities:**

WSDOT Responsibilities: Provide access to collision data, Washington Incident Tracking System (WITS) data, and data and video collected from its Traffic Management Centers (TMC) on an as needed basis. Act as lead for GIS technology and data for CALs and CACs, providing vehicle volume and speed data

**WSDOT Lead: State ITS Operations Engineer**

WSP Responsibilities:

- Provide data and reports related to traffic congestion and public and highway safety on an as needed basis;
- Use and analyze WSP and WSDOT data in determining locations and types of highway safety problem areas; and determine the effectiveness of enforcement and other response to those problem areas;
- Provide resources (when possible) that would otherwise not be available;
- Coordinate and schedule meetings to accomplish action items.

**WSP Lead: Communications Division Administrator**

Joint Agency Responsibilities:

- Identify opportunities to share data benefiting the operations of each other's agency;
- Establish formal protocols for sharing real-time operations data, such as CAD, video traffic camera monitoring and crash and traveler information (WSDOT's ROADS system);
- Improve reporting and tracking of road closures by sharing data and performance measures;
- Work cooperatively to reach consensus on those areas in conflict.
- Collaborate on GIS analysis and other data as it pertains to each agency's specific mission.

**Actions:** The agencies will continue to collaborate closely to:

- Improve the ability to link data between the WITS with CAD systems;
- Provide data needed for the Governor's Management Accountability Performance (GMAP), documents - WSP's Strategic Assistance Forum (SAF) and WSDOT's Gray Notebook (GNB).
- Share data in order to improve coordination for safety efforts and implement the Target Zero Strategic Highway Safety Plan.

In addition, WSDOT will act to complete installation of video traffic camera monitors in all WSP communications centers. Both agencies will continue to develop and refine reports needed for existing or new programs (i.e., Over 90 Blocking, Major Incident Tow (MIT), Instant Tows, etc.).

**Measures of Performance/Reporting:** Based on agency priorities and appropriate protocols, WSP/WSDOT Executive Managers will meet formally on at least an annual basis to strengthen and facilitate their data sharing capabilities. A summary report will be issued at the end of the WSDOT/WSP Annual Meeting.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** Quarterly reports of GMAP, WSP's SAF and WSDOT's GNB.

### 3. Coordinated Public Communication

**Background:** Communicating coordinated, timely and accurate traffic information allows the public to make informed decisions about their travel and safety, and provides both agencies the opportunity to coordinate their activities.

**Objective:** Provide coordinated public outreach and informational messages on issues that affect both agencies and/or their customers. Issues include but are not limited to: highway incidents, winter driving conditions, work zone safety, cable barrier, AMBER Alerts, and safety programs.

**Policy:** It is the policy of WSP and WSDOT to share timely information about road conditions and coordinate messaging to the public. Each agency will coordinate with the other on any messaging which impacts both agencies prior to releasing the information.

#### **Roles and Responsibilities:**

WSDOT Responsibilities: Communicate travel information, alerts, road conditions, and safety messages through TMCs, Washington State Ferries (WSF) Operations Center, and Communication Consultants. Mediums used include: Highway Advisory Radios (HAR), Variable Message Signs (VMS), the internet, the 511 Phone System, and authorized media outlets.

#### **WSDOT Lead: Communications Director**

WSP Responsibilities: Provide road and travel information by referring citizens to the WSDOT Web site, the 511 Phone System, WSP's District Communications Centers, and Communication Consultants. WSP will provide the WSDOT's TMCs with accurate and timely information on the status of emergency responses and traffic and road conditions.

#### **WSP Lead: Government and Media Relations Director**

Joint Agency Responsibilities: Coordinate any public messages that mention both agencies.

**Action:** WSDOT and WSP will each seek input from the other agency in developing and updating statewide standard operating guidelines for travel information systems, such as HAR, VMS, 511, AMBER Alert and the web. The agencies will also develop and update standard guidelines for public information dissemination.

**Measures of Performance/Reporting:** For real time traffic, travel and road conditions the public should be notified within 10 minutes of a significant condition change. Each agency will coordinate with the other on all public information that mentions both agencies.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** Chapter 2 of the WSDOT Traffic Manual (M 51-02), VMS Use Policy, HAR Use Policy.

### 4. Traffic Incident Management (TIM)

**Background:** Traffic incidents cause congestion resulting in travel delays, secondary collisions, increased fuel consumption, air pollution, and travel and shipping costs. For every minute a freeway travel lane is blocked by an incident during a peak travel period, four minutes of travel delay result after the incident is cleared. Safer, more efficient, coordinated Traffic Incident Management will reduce congestion and improve responder and motorist safety by reducing incident duration and the likelihood of secondary incidents.

Highway congestion is caused when traffic demand approaches or exceeds the available physical capacity of the highway system, or when available highway capacity is reduced by incidents (e.g. crashes and disabled vehicles), work zones, adverse weather, special events and other causes. Traffic incidents account for about one-quarter of all congestion on U.S. roadways.

Traffic Incident Management is the marshalling of emergency response agencies and resources including towing, cleanup contractors and others that respond to, investigate, and clean-up traffic incidents. Work is performed safely and as quickly as possible to reduce congestion and improve responder and motorist safety. Efficient Traffic Incident Management requires developing and maintaining effective partnerships with a variety of responding agencies, organizations, and vendors.

Rapid detection and clearance of minor incidents such as stalled and disabled vehicles prevents congestion by minimizing lane blockage time which in turn helps prevent collisions from occurring. Rapid clearance also preserves highway capacity through prompt removal of disabled or abandoned vehicles that can distract or slow down drivers resulting in loss of throughput capacity. WSP Communication Centers dispatch and coordinate the response of WSP troopers and WSDOT Incident Response (IR) service patrols to quickly clear minor traffic incidents in congested areas.

When major incidents occur, the initial focus of incident responders becomes preservation of life and property. Securing the scene to protect crash victims and incident responders, and warning oncoming motorists of the hazards are all critically important functions. Responders will not be able to assist others if their safety is compromised, so responder safety is the first priority. Safe responders provide aid to crash victims and enhance the safety of motorists by providing emergency traffic control.

Major criminal incidents frequently require complex investigations as well as the need to deploy specialized equipment and personnel from several different responding agencies. This makes criminal incidents extra challenging to clear quickly. WSDOT's regional maintenance support personnel are a key component of managing traffic incidents that require closures or restrictions extending beyond 60 minutes. Maintenance resources are available 24/7 to provide temporary traffic control zones in accordance with the Manual on Uniform Traffic Control Devices (MUTCD)<sup>1</sup> MUTCD traffic control zones factor in speed and roadway characteristics to provide motorists with ample prior warning of road closures or restrictions, improving the safety of both on-scene responders and approaching motorists.

At the national level, the National Traffic Incident Management Coalition<sup>2</sup> launched the National Unified Goal (NUG) for Traffic Incident Management to reduce traffic congestion and increase responder safety. The three primary initiatives of the NUG are: 1. responder safety, 2. safe, quick clearance, and 3. prompt, reliable, interoperable communications.

Washington State created the Washington Traffic Incident Management Coalition (WATIMCo) in 2007 as a policy group to oversee statewide implementation of the NUG. WSDOT, WSP, Fire, Towing, and other incident responders are partners in the new coalition with WSP and WSDOT providing administrative support. The coalition formally endorsed the NUG and co-sponsored the first statewide Traffic Incident Management Conference in 2007.

As state agencies tasked with fulfilling their respective missions statewide, the WSP and WSDOT are jointly responsible for reporting progress toward the 90-minute clearance goal to Governor Gregoire on a quarterly basis, so each agency takes a leadership role in Traffic Incident Management as it relates to their respective missions.

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<sup>1</sup> The Manual on Uniform Traffic Control Devices defines a traffic control zone as the entire section of roadway between the first advance warning sign through the last traffic control device where traffic returns to its normal path and conditions. There are four separate areas of the traffic control zone: 1. Advance Warning Area; 2. Transition area; 3. Activity area; and 4. Termination area. Each area serves a specific function in the channelization of vehicles around a work (incident) site. Traffic Control Flagger Certification Handbook, Fourth Edition, Evergreen Safety Council, Seattle, WA, 2002, p. 6-1.

<sup>2</sup> The National Traffic Incident Management Coalition (NTIMC) is a unique forum where national organizations representing major stakeholders involved in traffic incident response work together. Its members represent the Emergency Medical Services, Fire, Law Enforcement, Public Safety Communications, Towing and Recovery, and Transportation communities. NTIMC promotes multidisciplinary, multi-jurisdictional Traffic Incident Management (TIM) programs to achieve enhanced responder safety; safe, quick traffic incident clearance; and more prompt, reliable, interoperable communications.

## A. Responder Safety

**Background:** Emergency responders must be able to safely respond to, and return from, traffic incidents and other emergencies in order to fulfill their missions. If responders become involved in a traffic collision during an emergency response, not only are they unable to render aid to the emergency they were called to, but they have also exposed themselves and other motorists to unnecessary risk and place an unnecessary burden on other emergency responders.

Once on-scene, being struck by a vehicle is a leading cause of death and injury for emergency responders working alongside the highway. This makes responder safety the highest priority. Keeping responders safe requires implementing well designed traffic control procedures:

- Getting enough resources to the scene;
- Using proper apparel to maximize visibility;
- Utilizing proper tools;
- Strategically placing safety equipment;
- Improving cooperation and coordination between responding agencies.

**Objective:** Everyone goes home safely.

**Policy:** WSP and WSDOT will work with the WATIMCo to identify multi-discipline best practices to enhance the safety of all emergency responders.

### Roles and Responsibilities:

WSDOT Responsibilities: Provide administrative and staff support to the Coalition.

**WSDOT Lead: Incident Response Program Manager**

WSP Responsibilities: Provide administrative and staff support to the Coalition.

**WSP Lead: Field Services Bureau Commander**

Washington Fire Chiefs: Work collaboratively with WSP and WSDOT partners to identify joint interests and best practices for emergency responders.

**WFC Lead: Deputy Chief, Bellevue Fire Department**

Joint Responsibilities: Work collaboratively with the Coalition to improve responder safety at traffic incidents.

**Action:** WSDOT, WSP and WFC will collaborate to include Coalition recommended best practices for responder safety in future TIM training sessions.

**Measures of Performance/Reporting:** Document all revisions to the TIM training curriculum.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** WSDOT Safety Procedures and Guidelines Manual M75-01.04; WSDOT Incident Response Standard Operating Guidelines, Revised 2007; WSP Regulation Manual; National Traffic Incident Management Coalition (NTIMC) National Unified Goal Technical Brief on Responder Safety, 2006, available online: <http://www.transportation.org/sites/ntimc/docs/ResponderSafety3xFinal.pdf> .

## B. Safe, Quick-Clearance

**Background:** Safe, quick clearance of traffic incidents increases responder safety by reducing their exposure time to traffic. Similarly, shorter incident duration and improved traffic control enhance motorist safety by reducing the length of lane blockages and road closures which reduces exposure and helps reduce secondary collisions. Quick clearance also reduces the societal costs of congestion such as lost time and extra fuel costs incurred when motorists and truck drivers are caught in traffic congestion.

The benefits of safe, quick clearance of incidents, although well documented, are not widely understood by all incident responders. In fact, many responders don't have a good understanding or appreciation of

the roles that other responders perform at incidents. In addition, some responders mistakenly assume that safety and quick clearance policies must be in conflict, and that is clearly not the case. For these reasons, WSP, WSDOT, and Fire agencies have been partnering to present multi-disciplinary training sessions to provide responders with a better understanding of our Traffic Incident Management Program and the roles that various responders perform. These training sessions are a valuable tool to help improve on-scene communication, cooperation, and coordination.

**Objective:** To clear all traffic incidents from roads as safely and as quickly as possible.

**Policy:** The WSP, WSDOT will collaborate to safely clear highway incidents within our mutual goal of 90 minutes.

**Roles and Responsibilities:**

WSDOT Responsibilities: Operate its IR program with a focused objective to clear traffic incidents within 90 minutes whenever safely possible.

**WSDOT Lead: Incident Response Program Manager/**

WSP Responsibilities: Target incident response and investigation to meet the 90 minute clearance target whenever safely possible.

**WSP Lead: Field Services Bureau Commander**

Washington Fire Chiefs: Work collaboratively with WSP and WSDOT partners within our mutual goal of 90 minutes.

**WFC Lead: Deputy Chief, Bellevue Fire Department**

Joint Responsibilities: Effectively and efficiently manage resources in: responding to, mitigating, investigating, and clearing highway lanes and ferry routes in order to minimize traffic disruption.

**Action:** WSDOT, WSP and the WFC will continue to collaborate and explore ways to reduce highway incident blockage time. Each WSP District Commander and WSDOT Regional Transportation Incident Management (RTIM) coordinator will jointly conduct at least one TIM training session semi-annually and include local fire agencies. At each annual JOPS meeting, each District Commander and Region Administrator shall report the number of TIM sessions and attendees at those training sessions for their joint geographic areas of responsibility. At each annual JOPS meeting, each District Commander and Region Administrator shall jointly report the number of "Over 90 Minute" incident debriefs conducted during the previous year and identify the two or three key "lessons learned." At each annual meeting the WFC lead will report on efforts to promote the clearance of fire apparatus as quickly as possible once the incident is stabilized and injured parties are cared for.

A daily summary of all over 90 minute incidents statewide will be compiled by WSP and provided to WSDOT.

**Measures of Performance/Reporting:** Daily over 90 minute reports, quarterly summaries as part of GMAP and WSDOT's GNB.

**Time Line:** Ongoing.

**Reference:** Quarterly reports of Governor's Government Management Accountability and Performance (GMAP) program: <http://www.accountability.wa.gov/default.asp>; WSDOT Gray Notebook [http://www.wsdot.wa.gov/Accountability/GrayNotebook/gnb\\_archives.htm](http://www.wsdot.wa.gov/Accountability/GrayNotebook/gnb_archives.htm); National Traffic Incident Management Coalition National Unified Goal Technical Brief on Safe, Quick Clearance, 2006, available online: <http://www.transportation.org/sites/ntimc/docs/Quick%20Clearance11-07-06v2.pdf>

### *C. Incident Response Team (IRT) Program*

**Background:** The mission of WSDOT's Incident Response Program includes maintaining operational readiness to respond to and expedite the safe clearance of traffic incidents in cooperation and

coordination with WSP and other responding entities under the National Incident Management System (NIMS). Developing and maintaining inter-agency partnerships and mutual understandings of each other's roles is crucial in fulfilling this mission.

Roving service patrols are the most visible component of WSDOT's Incident Response Program. These IR patrols drive congested roadways during peak traffic periods to detect and assist clearing minor traffic incidents such as disabled and stranded motorists, and quickly get them on their way. Rapid detection and clearance of minor traffic incidents minimizes incident-related congestion and helps prevent secondary incidents (collisions that occur in the backup) from occurring.

In addition, WSDOT IR Technicians are trained and equipped to respond to and assist WSP with collisions and other serious traffic incidents. IR Technicians are also available for call-out 24 hours a day, 7 days a week for traffic incidents or other emergencies that occur on state roadways. In addition, WSDOT maintenance technicians are also available statewide 24/7 when long term traffic control or other specialized WSDOT equipment is needed at traffic incidents.

**Objective:** During major incidents, WSDOT's primary Incident Response role is to coordinate with and support WSP and other emergency responders as needed, by providing traffic control to improve safety of on-scene responders and motorists approaching the incident, and periodic incident and traffic updates to the appropriate TMC for dissemination through established traveler information systems.

**Policy:** The WSDOT will deploy scheduled roving incident response patrols in coordination with WSP in congested areas and maintain 24/7 call out availability.

#### **Roles and Responsibilities:**

*WSDOT Responsibilities:* Provide roving service patrols to quickly detect and clear minor incidents and assist WSP with all traffic incidents and hazards as needed, and maintain 24/7 call out availability to assist WSP.

##### **WSDOT Lead: Incident Response Program Manager**

*WSP Responsibilities:* Work in partnership with WSDOT's incident response operators during incidents.

##### **WSP Lead: Field Services Bureau Commander**

*Joint Agency Responsibilities:* Continue to advocate funding for specialized resources which enable the 90 minute goal to be achieved.

**Action:** WSDOT, with WSP input, will regularly review "incident response" asset deployment for efficient and effective incident response performance. Both agencies will jointly support funding proposals to implement needed resources. WSP and WSDOT will work together to develop a method to measure incident response impacts on secondary collisions.

**Measures of Performance/Reporting:** Quarterly reporting of incident response program activity including number of incidents by geographical area and average response and clearance times.

**Time Line:** Ongoing.

**Reference:** WSDOT Gray Notebook Quarterly Reports available online:

[http://www.wsdot.wa.gov/Accountability/GrayNotebook/gnb\\_archives.htm](http://www.wsdot.wa.gov/Accountability/GrayNotebook/gnb_archives.htm); Incident Response Standard Operating Guidelines, Revised 2007; WSDOT's WITS (Washington Incident Tracking System); National Traffic Incident Management Coalition National Unified Goal Technical Brief on Benefits of Traffic Incident Management, 2006, available online: <http://www.transportation.org/sites/ntimc/docs/Benefits11-07-06.pdf>

## *D. Contracted Service Patrols and Motorists Assistance Vans (MAVs)*

**Background:** When funding is available, contract partnerships with other agencies and third parties can augment incident response and traffic information services by providing additional roving motorist assistance and real-time traffic reports to WSDOT Traffic Management Centers and public media outlets.

**Objective:** Minimize the impact of minor incidents such as stalled and disabled vehicles on highway capacity.

**Policy:** When possible, use contracts to deploy additional resources such as roving MAVs, WSP Cadets, and Registered Tow Truck Operators (RTTO) to detect and clear minor traffic incidents.

### **Roles and Responsibilities:**

WSDOT Responsibilities: WSDOT Region IRT supervisors and traffic managers will administer day-to-day management of the WSP Agreements, and RTTO contracts for these Service Patrols, and the MAV contract services.

**WSDOT Lead: Incident Response Program Manager/**

WSP Responsibilities: Support WSDOT's efforts to deploy and operate MAV programs.

**WSP Lead: Field Services Bureau Commander**

**Action:** WSDOT and WSP will review annually the deployment and operations of the WSP Cadet Service Patrols, the contracted RTTOs, and the Motorist Assistance Vans and make recommendations on program improvements. These discussions will include members of the towing industry.

**Measures of Performance/Reporting:** Quarterly reporting of MAV activities.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** GA Contract #15404, Motorist Assistance Van Services with Media Coverage, Awarded 1/19/05, revised 7/5/07, expires 1/31/09, available online: <http://www.ga.wa.gov/pca/contract/15404c.doc>

National Traffic Incident Management Coalition National Unified Goal, Strategy 18, Partnerships with News Media and Information Providers, 2007, available online: [http://www.transportation.org/sites/ntimc/docs/NUG-4pp\\_11-14-07.pdf](http://www.transportation.org/sites/ntimc/docs/NUG-4pp_11-14-07.pdf)

## *E. Instant Tow Dispatch*

**Background:** Clearing traffic incidents safely and quickly often requires a tow truck. Safe, quick-clearance depends on having qualified tow operators respond promptly with the right tow equipment for the type of vehicle needing to be towed. WSP regulates towing in Washington and has established a rotational call-out system based upon geographical tow zones throughout the state. The patrol's rotational system is used for clearing collisions, impounding vehicles, and other routine towing calls. The use of the rotational list is dependent on verification by a trooper before a tow is dispatched. This means that before a rotational tow is dispatched to a blocking vehicle, a trooper is dispatched first and the tow is only dispatched when the trooper arrives and confirms the need for the tow. This works in non-congested areas, but can unnecessarily delay removal of blocking vehicles in congested areas.

The concept of "Instant Tow Dispatch" to reduce congestion caused by stalled vehicles has been tested several times in the past. The results of a program in Tacoma were reported in a Washington Transportation Center (TRAC) report by Jennifer Nee and Mark Hallenbeck published in April 2003. The study could not conclusively evaluate the program's effectiveness because of data limitations, but the authors did conclude that tows dispatched under the Instant Tow Dispatch program were dispatched an average of 15 minutes faster than routine rotational tows, because verification step was eliminated. Elimination of the verification process does increase the possibility of "dry runs," so in April 2007, WSDOT began paying a flat rate for dry runs. Besides being dispatched 15 minutes faster, this program further

reduces tow truck response times because the tow driver does not have to negotiate the increased congestion caused by every minute the roadway is blocked.

**Objective:** It is the goal of both agencies that blocking vehicles be cleared from the roadway safely and as quickly as possible.

**Policy:** Jointly implement the Instant Tow Program in congested areas.

**Roles and Responsibilities:**

WSDOT Responsibilities: Working with WSP and the tow industry is encouraged to execute local (WSP District/WSDOT Region) agreements/memos of understanding, to ensure tow truck usage arrangements are in place for the most major of incidents which require the largest tow equipment.

**WSDOT Lead: Incident Response Program Manager**

WSP Responsibilities: Will initiate any changes necessary to their existing tow truck usage arrangements with the tow industry to ensure effective tow assistance.

**WSP Lead: Field Services Bureau Commander**

Joint Agency Responsibilities: Address policy issues surrounding incident clearance which require the deployment of tow trucks. Issues that will be addressed in WSP's "tow truck rotation contract" discussion with the tow industry are:

- Performance measurement and customer satisfaction.
- Feasibility of instant tow dispatch based on the information available through the WSDOT video monitoring.
- Tow company compliance with state RCWs and WACs.

**Action:** WSDOT Regional Administrators and WSP District Commanders may request deployment of the Instant Tow Dispatch program to reduce incident related congestion. In all but rare exceptions, the WSP tow truck rotation list will be used. WSDOT Regions and WSP Districts will evaluate the need to expand tow-away zones in key areas.

**Measures of Performance/Reporting:** WSP Communications will provide monthly and quarterly instant towing reports to track the volume of Instant Tow deployments in each area of deployment.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** WSP Rotational Tow List Contract, Part 1 – Instant Tow, January 15, 2007; WSDOT White Paper on Instant Tow Dispatch, Rick Phillips, February 8, 2007; Evaluation of the Instant Tow Dispatch Pilot Program in the Tacoma Area, Jennifer Nee and Mark E. Hallenbeck, University of Washington, Washington State Transportation Center, Research Project T1803, Task 37, April 2003, available online: <http://depts.washington.edu/trac/bulkdisk/pdf/518.2.pdf> .

## ***F. Blok-Buster - Major Incident Tow (MIT) Program***

**Background:** WSP and WSDOT formally established the 90 minute clearance goal in 2002. In spite of the efforts of both agencies, the average clearance time for a heavy truck involved in a fatality collision in FY 06 was 349 minutes, or 5.8 hours. In order to expedite clearance of major incidents involving heavy trucks, WSDOT requested and received legislative funding to implement the Blok-Buster Major Incident Tow program to expedite the removal of heavy truck collisions on July 1, 2007. Based upon a similar program in Florida, the Blok-Buster program raises minimum training and equipment requirements and provides a \$2,500 incentive payment when quick-clearance goals are met. The initial pilot program is funded for the 2008-09 biennium in King, Pierce, and Snohomish Counties.

**Objective:** Reduce congestion by clearing heavy truck involved incidents within 90 minutes or less.

**Policy:** WSP and WSDOT will jointly implement the Blok-Buster Major Incident Tow program in King, Pierce, and Snohomish Counties.

**Roles and Responsibilities:**

WSDOT Responsibilities: Working with WSP and the tow industry, administer the Blok-Buster Major Incident Tow Program including processing incentive payments and tracking activations, clearance times, and success rate.

**WSDOT Lead: Incident Response Program Manager**

WSP Responsibilities: Initiate any changes necessary to their existing tow truck usage arrangements with the tow industry to ensure effective tow assistance.

**WSP Lead: Field Services Bureau Commander**

Joint Agency Responsibilities: Address policy issues surrounding incident clearance which require the deployment of heavy tow trucks. Issues that will be addressed in WSP's "tow truck rotation contract" discussion with the tow industry are:

- Performance measurement and customer satisfaction.
- Tow company compliance with state RCWs and WACs.

**Action:** WSP and WSDOT periodically evaluate the need for future expansion of the Blok-Buster Major Incident Tow Program based up the volume of heavy truck involved collisions in congested areas.

**Measures of Performance/Reporting:** Quarterly reports of Blok-Buster activations, clearance times, and analysis of success rate in meeting the 90 minute clearance requirement.

**Time Line:** This policy was enacted by interagency agreement on July 15, 2007.

**Reference:** WSP/WSDOT Interagency agreement #C080213GSC: Tow Incentive Program for Heavy Truck Collisions effective July 15, 2007. WSP Rotational Tow Contract: Part 1- Letter of Appointment, Major Incident Tow Pilot Project, July 15, 2007.

## *G. Using Technology and Education to Expedite Investigations*

**Background:** Every effort will be made, in a coordinated fashion, to achieve responders' objectives at incident scenes and to have roadways open and/or ferries operating in less than 90 minutes.

**Objective:** Technology and Education that reduces the scene investigation time will be part of achieving this goal. Therefore, WSP and WSDOT will aggressively pursue new technologies and support Traffic Incident Management participation and training.

**Policy:** Ensure all WSP and WSDOT responders are trained in TIMS and NUG.

**Roles and Responsibilities:**

WSDOT Responsibilities: The WSDOT Design Office Computer Aided Engineering Branch provides training and some support to the State Patrol for "total stations" and other survey technologies that they use to collect data at collision and crime scenes.

**WSDOT Lead: Incident Response Program Manager**

WSP Responsibilities: With assistance from WSDOT (traffic control, equipment, survey technologies, etc.) take the lead in evaluating candidate technologies.

## WSP Lead: Criminal Investigation Division Commander

**Action:** As part of the “Over 90 Minute” incident debrief, the use of technology shall be analyzed. If it is determined that technology issues are consistently impacting the ability of both agencies to meet the 90 minute clearance time, those issues will be identified at the annual JOPS meeting and an appropriate course of action determined.

**Measures of Performance/Reporting:** WSDOT and WSP will focus on the identified nine major GMAP routes and will review extended closures for lessons learned. Performance and suggested improvements will be shared with agency responders.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 5. Smarter Highways

**Background:** WSDOT is working to gain the most efficiency out of its existing roadway network through the deployment of advanced technology systems and the application of innovative operational strategies. These systems and strategies include variable speed limit (VSL) systems, active traffic management (ATM) systems, high occupancy toll (HOT) lanes, and dynamic tolling systems.

**Objective:** Increase mobility and decrease congestion and accidents.

**Policy:** The WSP and WSDOT will collaborate on the design, concept of operations, and operational management of Smarter Highway initiatives

### Roles and Responsibilities:

WSDOT Responsibilities: Design, implement, and operate Smarter Highways’ Dynamic Operational Strategies where they will provide improvements to mobility and accident reduction.

#### WSDOT Lead: Director of Traffic Operations

WSP Responsibilities: Use methods that most effectively encourage motorists to drive safely and legally on roads while enforcing regulations in Dynamic Operational areas.

#### WSP Lead: Field Services Bureau Commander

Joint Agency Responsibilities: The WSP and WSDOT will work together to:

- Coordinate Dynamic Operations Strategies
- Develop and provide Dynamic Operations Strategies training
- Develop and implement public education efforts
- Develop and support Dynamic Operations Strategies legislation
- Update operational procedures and standards

**Action:** The WSP and WSDOT will jointly discuss project plans, operational strategies, and deployment timelines and coordinate operational issues throughout the process to implement Dynamic Operations Strategies.

**Measures of Performance/Reporting:** Jointly report on coordination efforts at the annual WSP/WSDOT meeting

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies

## 6. Enforcement

**Background:** The quality of life in Washington State depends upon the free movement of people and vehicles. In cooperation WSP and WSDOT will support enforcement efforts that facilitate the safe and efficient movement of people and vehicles traveling on State’s roads.

**Objective:** Promote safety and mobility by obtaining public compliance with traffic laws, provide the necessary and appropriate driver education, and develop driver awareness of the causes of traffic collisions.

**Policy:** WSP and WSDOT will develop guidelines and demonstration projects for the deployment of traditional and automated enforcement systems which will identify each agency's roles and responsibilities.

**Roles and Responsibilities:**

WSDOT Responsibilities: Identify enforcement opportunities and technology tools, data, and information for WSP that will help support their enforcement efforts.

**WSDOT Lead: Director of Traffic Operations**

WSP Responsibilities: Work with WSDOT to implement strategic enforcement opportunities and to demonstrate innovative enforcement strategies. .

**WSP Lead: Field Operations Bureau Commander**

Joint Agency Responsibilities: Provide enforcement strategies to implement and demonstrate automated work zone enforcement systems.

**Action:** WSDOT and WSP will discuss safety focused enforcement opportunities and develop enforcement strategies. The agencies will disseminate project information to the public about these efforts and will look for opportunities to share data and reports in order to benefit each agency's operations and to report on the results of this project.

**Measures of Performance/Reporting:** WSP and WSDOT will jointly report on these efforts during the Annual WSP/WSDOT Joint Meeting.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 7. Disaster Response

**Background:** The Washington State Comprehensive Emergency Management Plan (CEMP) establishes the policy under which all state agencies will respond to emergencies and disasters.

**Objective:** Improve coordination of joint WSP/WSDOT emergency operations.

**Policy:** The WSP and WSDOT agree to enhance existing procedures that will provide additional protection measures for the traveling public and the transportation system.

**Roles and Responsibilities:**

WSDOT Responsibilities: Headquarters (HQ) Emergency Operations Center (EOC) will be equipped for WSP Data Communication capabilities.

**WSDOT Lead: Emergency Operations and Safety Program Manager**

WSP Responsibilities: Staff the WSDOT's HQ and Regional EOCs as appropriate during emergencies.

**WSP Lead: Incident Management Team Coordinator**

Washington Fire Chiefs: Work collaboratively with WSP and WSDOT partners to identify joint interests and best practices for disaster response.

**WFC Lead: Deputy Chief, Bellevue Fire Department**

**Action:** In order to increase effectiveness, WSDOT's HQ EOC Team will meet at least annually to discuss opportunities for improvement in disaster response. The Team will also work to establish cooperative partnerships with other emergency response agencies.

Each WSP District Commander (DC) and WSDOT Region Administrator (RA) will work to exchange knowledge of all applicable WSP and WSDOT disaster response plans.

WFC will continue to promote training and coordination to support disaster response preparedness and response.

**Measures of Performance/Reporting:** Disaster response drills should be conducted on an annual basis and should include WSP, WSDOT, and all local stakeholders. At each annual JOPS meeting, each DC/RA will report on new or revised plans for their area.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 8. Winter Operations

**Background:** WSP and WSDOT agree that key maintenance actions, communications, signage, and enforcement are essential for providing safe motorist travel during the winter season.

**Objective:** Increase safety and mobility for motorists.

**Policy:** Each agency will respond to requests for service by the other in the interest of enhancing motorists' safety and mobility.

### Roles and Responsibilities:

WSDOT Responsibilities: Provide winter maintenance actions needed keep the states roads open and safe.

#### **WSDOT Lead: Director of Maintenance Operations**

WSP Responsibilities: Provide appropriate enforcement to help support winter operations.

#### **WSP Lead: Field Services Bureau Commander**

#### Joint Agency Responsibilities

- Conduct joint regional/area "Winter Summit" meetings before each winter season to discuss and prepare updated tactical response plans.
- Conduct joint "Winter Debrief" meetings in the spring to discuss challenges and opportunities from the past winter and develop action plans for the upcoming winter.

WSDOT RA's, Maintenance Engineers, and WSP DCs and Lieutenants will be jointly responsible for organizing and conducting the summit meetings.

**Action:** Host area specific meetings to discuss tactical deployments. Communicate with the public through joint press releases, Highway Advisory Radio (HAR), and Variable Message Sign (VMS) messaging. WSP Commercial Vehicle Division will issue press releases regarding chain enforcement for commercial vehicles and provide follow-up patrol on all mountain passes.

**Measures of Performance/Reporting:** Progress will be reported regionally during the "winter debrief" meetings. Incident specific debriefings will be encouraged at the local level to improve future tactics. Overall statewide success and areas for improvement will be reported at the annual JOPS meeting.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 9. Work Zone Safety

**Background:** Workers involved in activities and operations occurring in highway work zones experience exceptional hazards from working in close proximity to high speed traffic. Assuring the safety of construction zone workers and the traveling public is a high priority for WSDOT and WSP.

**Objective:** To achieve the highest possible level of safety in work zones by working together to educate motorists about safely negotiating work zones.

**Policy:** Combine the expertise and resources of both agencies to achieve and maintain the highest level of safety in work zones

### **Roles and Responsibilities:**

WSDOT Responsibilities: Develop effective work zone strategies to ensure the safety of workers and the traveling public.

#### **WSDOT Lead: Director of Maintenance Operations**

WSP Responsibilities: Use methods that most effectively encourage motorists to drive in a safe manner when enforcing regulations in work zones.

#### **WSP Lead: Field Services Bureau Commander**

Joint Agency Responsibilities: WSP and WSDOT will work together through the Work Zone Safety Task Force to:

- Enforce traffic regulations in work zones;
- Coordinate work zone strategies;
- Develop and provide work zone training;
- Develop and implement public information/education strategies;
- Develop and support work zone safety legislation;
- Develop and support new technologies to aid work zone safety;
- Communicate work zone safety issues and provide recommendations;
- Update procedures and standards;
- Combine resources such as funding, equipment and workforce;
- Address worker safety and security issues.

**Action:** WSDOT and WSP will modify the JOPS agreement appropriately to facilitate developing new methods of enforcement for work zones by:

- WSDOT shall provide WSP with timely roadway construction information;
- WSP and WSDOT shall discuss project plans, develop enforcement and road clearance strategies, implement Intelligent Transportation Systems (ITS), and disseminate project information to the public;
- WSP/WSDOT will continue Work Zone Enforcement Emphasis by conducting a minimum of one enforcement effort per quarter throughout the year and an additional work zone emphasis during the summer construction season.

**Measures of Performance/Reporting:** Jointly report on these efforts during the 2008 annual JOPS meeting. At future annual meetings WSDOT and WSP shall discuss the results and effectiveness of joint public outreach activities for the preceding year and outline strategies for the upcoming year.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:**

- WSDOT Instructional Letter, IL 4008.00
- WSDOT/WSP Agreement, GC 9131
- WSDOT Executive Order, E 1001.00
- WSDOT Policy Statement, P 2002.00
- WSDOT Manual, M 54-44
- Guidelines for WSP Traffic Control Assistance in Work Zones
- Guidelines for Security in Work Zones
- WSP Field Checklist, WSDOT Form 421-045 EF
- Proposed Procedures for WSP Traffic Control Assistance in Work Zones
- RCW, section 46.61, several work zone-directly related (.015, .215, .527, etc.)
- RCW, section 47.48, several work zone-indirectly related (closures, speeds, etc.)
- Directive D 55-20, Reduced Speed in Maintenance and Construction Zones

## 10. Commercial Vehicle Operations (CVO)

### A. Weighing/Inspection Facilities

**Background:** The WSP and WSDOT working together protect the states infrastructure, provide for freight mobility and safe highways. The agencies agree there is a need for fixed and portable weighing/inspection facilities throughout the state. These may include Plug and Run and virtual sites as well as other locations without permanent in-ground scales.

**Objective A:** WSP and WSDOT will jointly develop a Six Year Weighing/Inspection Facilities Plan (Plan). The Plan will include the following: (1) Evaluation of existing facilities (2) Identification of new sites and (3) Location and type of each weighing/inspection facility.

**Policy:** WSP and WSDOT will work together to obtain funding, for the design, development, and operation of weighing/inspection facilities identified in the Plan.

#### **Roles and Responsibilities:**

WSDOT Responsibilities: Advocate for use of its highway construction funding to provide "turnkey" weighing/inspection facilities, and prepare paved, level sites for conducting portable weighing operations.

#### **WSDOT Lead: Commercial Vehicle Services Administrator**

WSP Responsibilities: Operate weighing/inspection facilities to perform safety inspections on commercial vehicles traveling in the state.

#### **WSP Lead: Commercial Vehicle Division Commander**

Joint Agency Responsibilities: Identify potential locations for fixed, portable, and virtual weighing sites. Each agency will abide by the *Vehicle Weighing and Equipment Inspections Facilities Memorandum of Understanding (MOU)*.

**Action:** WSP and WSODT will develop a Six-Year Weighing/Inspection Facilities Plan.

#### **Measures of Performance/Reporting:**

- Develop an action plan by October 2009.
- Develop a Six-Year Weighing/Inspection Facilities Plan by February 2010.
- Formalize the Plan with approvals by both agencies by March 2010.

- Develop funding packages based on the Plan as necessary.
- Conduct an annual review of JOPS and the MOU in September of each year.

**Objective B:** WSP and WSDOT will jointly update and revise the current Memorandum of Understanding Related to Vehicle Weighing and Equipment Inspection Facilities on State Highways (MOU).

**Policy:** WSP and WSDOT will work together to update and revise the MOU to ensure areas of responsibility for each agency are clearly defined.

**Roles and Responsibilities:**

WSDOT Responsibilities: Prepare revised draft MOU and coordinate changes with WSP and WSDOT Regions and HQ offices. Incorporate suggested changes and finalize MOU.

**WSDOT Lead: Commercial Vehicle Services Administrator**

WSP Responsibilities: Coordinate MOU revisions with Property Management Division.

**WSP Lead: Commercial Vehicle Division Commander**

Joint Agency Responsibilities: Each agency will abide by the updated *Vehicle Weighing and Equipment Inspections Facilities Memorandum of Understanding* (MOU).

**Action:** WSP and WSODT will revise and update the existing MOU.

**Measures of Performance/Reporting:**

- Develop a Draft MOU by March 2010.
- Route Draft MOU to WSDOT Regions for input March 2010
- Revised and Updated MOU signed by June 2010.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** JOPS, MOU Plan

## *B. Permitting and Weight Enforcement*

**Background:** The WSDOT and WSP recognize the need to meet regularly, to review the relationship of administration and enforcement of the State's vehicle size and weight laws to include the overweight and oversized permitting process.

**Objective:** Work collaboratively to provide for the movement of over-legal size loads. The permitting process regulates over-legal moves in order to provide for the safety of the motoring public, preserve the infrastructure and assist industry in completing their moves.

**Policy:** The WSDOT and the WSP will identify ways to streamline the permitting process while ensuring compliance with mandated size and weight regulations.

**Roles and Responsibilities:**

WSDOT Responsibilities: Issue permits that authorize carriers to operate or move a vehicle of a size or weight exceeding the maximums specified by law (RCW Chapter 46.44.090). Ensure compliance with federal size and weight regulations.

**WSDOT Lead: Commercial Vehicle Services Administrator**

WSP Responsibilities: Enforce size and weight laws per RCW 46.44.

**WSP Lead: Commercial Vehicle Division Commander**

Joint Agency Responsibilities: Jointly prepare the State's annual certification and weight enforcement plan to the Federal Highway Administration (FHWA), certifying that both state and federal laws have been properly applied and enforced on the national highway system. WSP and WSDOT will conduct a periodic review of the administration and enforcement of the State's vehicle size and weight laws.

**Action:** WSP will provide enforcement data and WSDOT permitting data for the annual FHWA certification.

**Measures of Performance/Reporting:**

- Annual certification for FHWA December.
- Update the Commercial Vehicle Safety Guide – Biannually.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** RCW Chapter 46.44; RCW Chapter 46.44.090.

### *C. Commercial Vehicle Information Systems and Network/Weigh in Motion*

**Background:** The WSP and WSDOT recognize that the use of Intelligent Transportation Technology (ITS) benefits industry and the greater economy by providing a system which allows safe and legal carriers to bypass weigh stations and enable enforcement personnel to focus on high risk carriers.

**Objective:** Provide a useful and reliable technology based system that delivers real time decision making information to weigh stations and commercial vehicle enforcement officers.

**Policy:** WSP and WSDOT will commit resources to ensure a consistent and reliable system which can be deployed in locations identified in the Plan.

**Roles and Responsibilities:**

WSDOT Responsibilities: Provide, manage and maintain the Commercial Vehicle Information Systems and Networks (CVISN) program.

**WSDOT Lead: Commercial Vehicle Services Administrator**

WSP Responsibilities: Utilize CVISN technology at weigh station sites.

**WSP Lead: Commercial Vehicle Division Commander**

Joint Agency Responsibilities: Work collaboratively to design WIM and AVI systems unique to sites identified in the Plan.

**Action:** The actions items for the 2009-2011 biennium are:

- Continue design of the CVISN/WIM system for the new Spokane Port of Entry on I-90.
- Design and test Expanded CVISN technologies at an identified weigh station.
- Prepare a deployment plan for the accepted technologies to the remaining ten (10) CVISN/WIM weigh stations.

**Measures of Performance/Reporting:**

- Finalize design of the CVISN/WIM system for the new Spokane Port of Entry on I-90 by November 2009.
- Complete deployment by July 3, 2011.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** Vehicle Weighing/Equipment Facilities on State Highways MOU, Six Year Weighing/Inspection Facilities Plan

## *D. Commercial Vehicle Technology - Grant Opportunities*

**Background:** Washington has been recognized as a national leader in commercial vehicle safety activities. Federal funding has provided the WSP and WSDOT the ability to enhance commercial vehicle safety programs. The agencies recognize the critical value of federal funding in the success of these activities.

**Objective:** Assure continued success in commercial vehicle safety activities by aggressively seeking future grant opportunities to enhance Washington State's commercial vehicle operations.

**Policy:** WSP and WSDOT will research funding opportunities for technology enhancements which are beneficial to Washington State's existing commercial vehicle operations.

### **Roles and Responsibilities:**

WSDOT Responsibilities: Identify grant opportunities with federal partners that will support commercial vehicle operations.

#### **WSDOT Lead: Commercial Vehicle Services Administrator**

WSP Responsibilities: Identify grant opportunities with federal partners that will support commercial vehicle operations.

#### **WSP Lead: Commercial Vehicle Division Commander**

Joint Agency Responsibilities: Jointly prepare and submit grant applications for identified and agreed upon technology enhancements which are beneficial to Washington State's existing commercial vehicle operations.

**Action:** Jointly establish a process for sharing grant opportunity information and commit resources to prepare and submit grant applications for technological enhancements.

### **Measures of Performance/Reporting:**

- Meet each year during September, or as needed, to discuss funding opportunities.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## **11. Facilities**

### *A. Safety Rest Areas*

**Background:** WSDOT owns and operates forty-seven Safety Rest Areas, twenty-eight of which are located on the Interstate System. With the exception of two facilities requiring winter closures, rest areas are open to the public 24 hours a day 7 days a week. Most facilities provide car, truck and recreational vehicle parking, clean rest rooms, picnic tables, drinking water, public telephones, traveler information, pet and exercise areas, and snack machines. Free coffee is available at some rest areas. The safety of the traveling public utilizing these facilities is an important priority for WSDOT and WSP.

**Objective:** To maintain clean and secure safety rest areas which meet the needs of citizens traveling throughout Washington.

**Policy:** Work together to ensure that operations of the Safety Rest Areas are managed to maximize the public health, safety, and enjoyment of these sites.

**Roles and Responsibilities:**

WSDOT Responsibilities: Operations and maintenance of Safety Rest Areas.

**WSDOT Lead: Facilities Administrator**

WSP Responsibilities: Periodic routine patrols, enforcement of laws, and regulations, and personnel security training.

**WSP Lead: Field Services Bureau Commander**

**Action:**

- At least annually, WSDOT and WSP will jointly review rest area operations to identify low cost improvements, and training, which will enhance public safety and security;
- The WSDOT HQ Capital Facilities Office and WSP Field Operation Bureau will act as leads for this review;
- WSDOT will implement improvements as funding is available;
- WSP will work with WSDOT to assist rest area personnel in developing a safe work environment;
- Safety Rest Area maintenance and operations will be an agenda topic at each annual joint meeting to determine need for changes in operational or enforcement emphasis.

**Measures of Performance/Reporting:** Jointly report on these efforts during the 2010 annual JOPS meeting.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## *B. Shared Facilities*

**Background:** WSP and WSDOT own and operate many shared facilities.

**Objective:** Operate shared facilities in an efficient and cooperative fashion.

**Policy:** WSDOT and WSP will work collaboratively to assure;

- Infrastructure needs for joint facilities are identified and funded;
- Service to the public is enhanced, and investment in support facilities (buildings and related sites) is maximized;
- WSDOT and WSP will provide integrated workplaces that meet joint agency strategic goals.

**Roles and Responsibilities:**

WSDOT Responsibilities: Operate the facilities in an efficient and effective manner.

**WSDOT Lead: Facilities Administrator**

WSP Responsibilities: Operate the facilities in an efficient and effective manner.

**WSP Lead: Property Management Division Administrator**

Joint Agency Responsibilities: Support:

- Modify existing facilities to accommodate both agencies' missions;
- Simplify inter-agency facilities agreements;
- Meet quarterly to identify joint facility opportunities and develop facility security plans.

**Action:** WSDOT and WSP will jointly review operations of existing shared facilities on at least an annual basis and develop a 10 year Shared Facilities Action plan.

**Measures of Performance/Reporting:** Produce a jointly prepared annual plan documenting operational review of shared facilities.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 12. Wireless Communications

**Background:** The WSP and WSDOT provide public safety communications to many organizations, including local, state, and federal public safety agencies whose missions encompass the protection of life and property. The agencies coordinate their communication policies with those of the Statewide Interoperability Executive Committee (SIEC) in order to facilitate the sharing of resources needed to create an intergovernmental wireless public safety network. Resource may include, but not be limited to, wireless spectrum, facilities, equipment, staff, and systems.

**Objective:** To effectively view respective wireless communication systems as a single wireless system. This will assist in planning for and fostering interoperability among existing wireless networks.

**Policy:** The WSP and the WSDOT support a shared vision to create a coordinated and integrated wireless transportation communications for the safe, effective, and efficient protection of the traveling public. The agencies agree it is a joint goal to implement a statewide wireless mobile communications network that is fully interoperable between agencies and workgroups. This will provide the services needed by our field forces and support groups to benefit the citizens of this state.

### **Roles and Responsibilities:**

WSDOT Responsibilities: Operate the wireless system in an effective and efficient manner.

**WSDOT Lead: ITS Communications and Wireless Technology Program Manager**

WSP Responsibilities: Operate the wireless system in an effective and efficient manner.

**WSP Lead: Electronic Services Division Administrator**

Joint Agency Responsibilities: The agencies agree to:

- Improve public safety wireless communications by addressing each of the five issue areas of interoperability – coordination and partnerships, funding, wireless spectrum, standards, technology, and security;
- Collaborate with local and state public safety officials to improve communications interoperability;
- Encourage the implementation of interoperability by developing short-term action plans that support the long-term strategy of developing and sharing a statewide transportation wireless communication system.

**Action:** The agencies will build a single database identifying all co-located sites, and describing ownership, responsibilities and lease agreements. They will review the terms of the Microwave Operations Partnership (MOPA) agreement annually and update it as needed. WSP and WSDOT will also continue to support the SIEC and its various workgroups and subcommittees.

**Measures of Performance/Reporting:** Report annually on joint communication systems and facility use and efforts to support interoperability between WSDOT and WSP.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** WSP and WSDOT will continue to work together under the terms of the Microwave Operations Partnership Agreement.

## 13. Transportation System Security (non Ferry)

**Background:** WSP and WSDOT are responsible for transportation system security and agency preparedness. The WSP and the WSDOT have completed a vulnerability assessment of the most critical transportation assets operated by WSDOT. Included with that vulnerability assessment was the identification of appropriate countermeasures for each of those assets.

**Objective:** Implement countermeasures identified for all assets in the vulnerability assessment.

**Policy:** The WSP and WSDOT agree to work and respond together on security issues. Each agency will share information as appropriate in order to effectively respond to threats to the transportation system.

### **Roles and Responsibilities:**

WSDOT Responsibilities: Implement capital countermeasures as funding is available.

**WSDOT Lead: Emergency Operations and Safety Program Manager**

WSP Responsibilities: Enforce transportation system security.

**WSP Lead: Incident Management Team Coordinator**

Joint Agency Responsibilities: Identify opportunities for infrastructure security improvements.

**Action:** WSP and WSDOT will share information as appropriate in order to effectively respond to any threat to critical transportation assets. When necessary, both agencies will respond to implement planned operational countermeasures. Each agency will work to create coordinated specific plans to respond to incidents or threats to the critical infrastructure assets identified in the Vulnerability Assessment. Annually, both agencies will review the plans and participate in joint exercises when practical.

**Measures of Performance/Reporting:** Report annually on improvements made for security needs.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## 14. Ferry Operations

### *A. Introduction*

Washington State Ferries (WSF) is considered an extension of the state highway system. As such, the WSP has primary jurisdiction, authority and responsibility for law enforcement and security on WSF vessels and in terminals. This responsibility includes ongoing preventive traffic safety and security detection and deterrence functions, as well as emergent incidence response for criminal activity including acts of terrorism.

Washington State Ferries provides service to Canadian Ports of Call which requires WSP to coordinate their actions with U.S. and Canadian Customs, U.S. Border Patrol and the Royal Canadian Mounted Police.

The WSP carries out its commitment for law enforcement and security services to WSF through the activities of its Homeland Security Division, which includes: Vessel and Terminal Security (VATS), K-9 Training Unit, and WSP Interagency Bomb Team. VATS personnel are assigned to the three WSP Regions in which WSF terminals are located and WSF ferries operate. The WSF terminals are located in WSP Regions as follows:

#### **WSP Region 1 (Olympic Peninsula) – WSF Terminals:**

- Southworth
- Bremerton
- Bainbridge Island

- Kingston
- Port Townsend

**WSP Region 2 (Seattle) – WSF Terminals:**

- Seattle (Pier 52)
- Fauntleroy
- Vashon
- Tahlequah
- Point Defiance

**WSP Region 3 (Everett) – WSF Terminals:**

- Edmonds
- Mukilteo
- Clinton
- Keystone
- Anacortes
- Lopez
- Shaw
- Orcas
- Friday Harbor

WSP personnel contributing to WSF traffic safety and security include, but are not limited to, VATS troopers, WSP Commercial Vehicle Division personnel, Aviation Section, Criminal Intelligence Unit, Video Monitoring, Traffic Management Unit, and WSP explosive detection K-9 teams. They carry out a variety of functions such as on-scene monitoring, law enforcement activities, intelligence gathering and analysis, vehicle screening, and emergency response activities. In addition to security duties, VATS troopers are also responsible for vehicular traffic control functions associated with normal ferry terminal operations, including oversight of contracted traffic control services.

The WSF Security Committee is a designated subcommittee of the area maritime security committees established and chaired by the Federal Maritime Security Coordinator, Coast Guard Sector Seattle. This committee provides a forum and framework to systematically identify goals and recommendations concerning security of the ferry system as a critical component of the maritime domain in the greater Puget Sound region. This committee was formed under the direction of the U.S. Coast Guard for the purpose of defining the security measures needed to ensure WSF's secure operations during normal and heightened states of security threats. A key goal of the committee is to foster a sustained agency and inter-agency commitment to the common objectives contained in the WSF alternative security plan.

The charter, and principal, members of the WSF Security Committee are WSF, the WSP, and the U.S. Coast Guard, Sector Seattle. The primary and signatory members of the WSF Security Committee Charter are Executive Director, Washington State Ferries, Captain of the Port/Federal Maritime Security Coordinator (COTP/FMSC), U.S. Coast Guard Seattle, and Chief, WSP. The working level agency representatives, attending the regularly held meetings, are WSF Company Security Officer/Emergency Management Coordinator; WSF Safety Systems Manager/DP; USCG Chief Inspection Division, Sector Seattle; USCG Domestic Passenger Vessel Security Officer, Sector Seattle; WSP Commander, Homeland Security Division or designee; and WSP Regional representatives.

## ***B. Security***

**Background:** Washington State Ferries and the WSP Homeland Security Division are integral partners in the development and delivery of the U.S. Coast Guard mandated and approved WSF Alternative Security Plan (ASP).

**Objective:** The overarching goals of the WSF ASP are to maintain the safe, secure, and efficient travel of the public served, through effective traffic management and control, implementation of appropriate

security measures aimed at reducing the risk of a transportation security incident from a terrorist act, and compliance with the federal regulatory mandates.

**Policy:** The safety and security of passengers and employees onboard ferries and at the terminals leading to the ferries is a primary concern of both WSF and WSP.

**Roles and Responsibilities:**

WSDOT Responsibilities: WSF, as a marine operator, is ultimately responsible for the safe and secure transport of passengers and for full compliance with domestic and international security regulations, and implementation of the provisions of the WSF Alternative Security Plan.

**WSDOT Lead: WSF Safety Systems Manager**

WSP Responsibilities: The WSP is the law enforcement agency with primary responsibility for terminal traffic management on the designated state highways, vessel and terminal security, and emergent incident response for all criminal events such as assault, DUI, bomb threats or other acts of terrorism.

**WSP Lead: WSP Homeland Security Division Commander**

Joint Agency Responsibilities Coordinate public messages that mention both agencies.

**Action:** The WSP, through its Homeland Security Division, will work cooperatively with the Washington State Ferries to ascertain the most appropriate and cost effective use of resources toward these goals. The WSP will perform a combination of the following functions at WSF terminals and onboard vessels:

| Security Activity                                     | Details  |
|---|--|
| <b>Terminal traffic control and on scene presence</b> | Direct/control vehicle/passenger traffic at various terminals typically focused on high passenger/vehicle density locations.   |
| <b>Random vessel boardings/ferry rides</b>            | Onboard presence in general passenger spaces or located in pilothouse. Focus resources based on relative security risk levels.   |
| <b>Random vehicle inspections at terminals</b>        | Vehicle inspections conducted on random intervals. Again, focus on relative high security risk routes and times.   |
| <b>Commercial vehicle enforcement (CVE) exams</b>     | Random vehicle searches focused on commercial trucks at high volume terminals and times.   |
| <b>Explosive detection K-9 team screening</b>         | Random team vehicle screenings and public access area sweeps at various WSF terminals focused on relative high security risk routes and times.   |
| <b>Other visible uniformed presence</b>               | At various locations (terminal and vessel) dictated by WSP operational tempo.  |
| <b>Threat and intelligence gathering and analysis</b> | Coordination of incident investigation, intelligence gathering, other agency notification, and information analysis.   |
| <b>Emergency response</b>                             | Response level and dedication of resources is situational, depending upon the circumstances presented, but may include bomb squad, Special Weapons and Tactics (SWAT) Teams, or other Field Operations Bureau (FOB) resources. |

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**Surveillance and Monitoring**

Continuous monitoring of the WSF vessel and terminal access control and video surveillance security system located adjacent to the WSF operations watch.

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In satisfying the elements of the ASP, any of the possible activities listed in the table above may be used singularly or collectively by the WSP in an effort to fulfill these responsibilities.

**Measures of Performance/Reporting:** WSP will report annually on the actions taken to provide ferry security.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

**Reference:** WSF Alternative Security Plan.

### *C. Coordinated Communications*

**Background:** WSP & WSDOT are responsible for communicating coordinated, timely and accurate ferry information to the public which allows them to make informed decisions about their travel and safety, and provides both agencies the opportunity to coordinate their activities.

**Objective:** Provide coordinated public information messages and outreach on issues that affect both agencies and/or their customers.

**Policy:** It is the policy of WSF and WSP that they will share timely information about ferry travel conditions and will coordinate messaging to the public. Each agency will coordinate with the other on any messaging which impacts both agencies prior to releasing the information.

#### **Roles and Responsibilities:**

WSDOT Responsibilities: Provide ferry travel information via variable message signs, the internet, and the 511 phone system. The WSF Operations Center and Public Information Officers (PIOs) will communicate traffic restrictions and travel conditions using the various tools mentioned above. WSF will disseminate messages in coordination with WSP.

#### **WSDOT Lead: WSF Director of Communications**

WSP Responsibilities: Provide road and travel information by referring citizens to the WSF Web site, the 511 phone line, and through its District communications centers and public information officers. WSP will provide the WSF's Operations Center with accurate and timely information on the status of emergency responses related to ferry operations.

#### **WSP Lead: WSP Homeland Security Division Commander**

Joint Agency Responsibilities Coordinate public messages that mention both agencies.

**Action:** WSF and WSP will mutually develop and update standard messaging guidelines for travel information systems, VMS, 511 Traveler Information phone system, and the internet and for developing and updating standard guidelines for public information dissemination. Each agency will coordinate with the other on all public information that mentions both agencies.

**Measures of Performance/Reporting:** For ferry sailing impacts, the public should be notified within ten minutes of a significant condition change.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## D. Enforcement

**Background:** The WSF, in cooperation with the WSP, support enforcement processes that facilitate the efficient movement of people and vehicles using the ferry system. This includes, but is not limited to the necessary enforcement of traffic laws and regulatory signs, the investigation of incidents, and the direction of traffic to facilitate the safe and expeditious movement of vehicles and pedestrians.

**Objective:** Provide safe and efficient public access to ferry services and facilities in compliance with state laws.

**Policy:** WSP and WSF will develop guidelines for the deployment of enforcement approaches that will help provide safe and efficient operations of the ferry system.

### Roles and Responsibilities:

WSDOT Responsibilities: Identify areas which would benefit from additional traffic enforcement.

#### WSDOT Lead: WSF Safety Systems Manager

WSP Responsibilities:

- Enforce applicable traffic laws and regulations
- Provide the necessary and appropriate driver education in order to obtain compliance with traffic laws.
- Develop driver awareness of the causes of traffic collisions through issuance of warnings, infraction notices, cites, or arrests of traffic violators.

#### WSP Lead: WSP Homeland Security Division Commander

Joint Agency Responsibilities: WSP will work with WSDOT whenever possible in taking the necessary steps to mitigate traffic congestion caused by enforcement processes.

**Action:** Establish a time frame for development of enforcement guidelines.

**Measures of Performance/Reporting:** Meet annually to report on efforts to support compliance of traffic regulations at ferry terminals.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

## E. Shared Facilities

**Background:** WSF and WSP coordinated security and enforcement operations require the two agencies to share facilities.

**Objective:** Use shared facilities to provide for effective and efficient security and enforcement operations.

**Policy:** WSF and WSP will provide to the extent possible integrated workplaces that meet joint agency strategic goals.

### Roles and Responsibilities:

WSDOT Responsibilities: Operate the facilities under its responsibility in an efficient an effective manner.

#### WSDOT Lead: WSF Safety Systems Manager

WSP Responsibilities: Provide onsite support at WSF facilities for security and enforcement operations, where needed.

**WSP Lead: WSP Homeland Security Division Commander**

Joint Agency Responsibilities: The agencies agree to:

- When possible modify existing facilities to accommodate both agencies' missions.
- Simplify inter-agency facilities agreements.

**Action:** WSP and WSDOT will work collaboratively to assure that joint support facility needs are identified and met economically, service to the public is enhanced, and investment in support facilities (buildings and related sites) is maximized.

**Measures of Performance/Reporting:** Meet annually to identify joint facility opportunities and develop facility security plans.

**Time Line:** This policy will be in place when JOPS receives final approval by both agencies.

# 15. Appendices

**A: Acronyms & Abbreviations**

**B: Personnel Contacts**

**C: WSDOT and WSP - Agency Missions and Organizational Alignment**

**D: Washington Fire Chiefs - Mission and Goals**

**E: Washington Fire Chiefs - Organization**

**F: WSDOT - Table of Organization**

**G: WSP - Table of Organization**

## Appendix A: Acronyms & Abbreviations

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|                 |  |
|-----------------|--|
| <b>AMBER</b>    | America's Missing: Broadcasting Emergency Response |
| <b>APA</b>      | Autonomous Patrol Area                             |
| <b>ASP</b>      | Alternate Security Plan                            |
| <b>AVI</b>      | Automatic Vehicle Identification                   |
| <b>CAD</b>      | Computer Aided Dispatch                            |
| <b>CARS</b>     | Condition Acquisition Reporting System             |
| <b>CEMP</b>     | Comprehensive Emergency Management Plan            |
| <b>CID</b>      | Criminal Investigation Division                    |
| <b>COTP</b>     | Captain of the Port                                |
| <b>CVD</b>      | Commercial Vehicle Division                        |
| <b>CVISN</b>    | Commercial Vehicle Information Systems and Network |
| <b>CVO</b>      | Commercial Vehicle Operations                      |
| <b>DC</b>       | District Commander                                 |
| <b>DUI</b>      | Driving Under the Influence                        |
| <b>E&amp;RO</b> | Engineering and Regional Operations                |
| <b>EOC</b>      | Emergency Operations Center                        |
| <b>ESD</b>      | Electronic Services Division                       |
| <b>FHWA</b>     | Federal Highway Administration                     |
| <b>FLSB</b>     | Forensic Laboratory Services Bureau                |
| <b>FMSC</b>     | Federal Maritime Security Coordinator              |
| <b>FOB</b>      | Field Operations Bureau                            |
| <b>FPB</b>      | Fire Protection Bureau                             |
| <b>FY</b>       | Fiscal Year  |
| <b>GA</b>       | Government Administration                          |
| <b>GMAP</b>     | Governor's Management Accountability Program       |
| <b>GNB</b>      | Gray Notebook                                      |
| <b>HAR</b>      | Highway Advisory Radio                             |
| <b>HOT</b>      | High Occupancy Toll                                |
| <b>HOV</b>      | High Occupancy Vehicle                             |
| <b>HQ</b>       | Headquarters                                       |
| <b>IR</b>       | Incident Response                                  |
| <b>IRP</b>      | Incident Response Program                          |
| <b>IRT</b>      | Incident Response Team                             |
| <b>ISB</b>      | Investigative Services Bureau                      |
| <b>ITD</b>      | Information Technology Division                    |
| <b>ITS</b>      | Intelligent Transportation Systems                 |
| <b>JOPS</b>     | Joint Operations Policy Statement                  |
| <b>K-9</b>      | Canine   |
| <b>MAV</b>      | Motor Assistance Van                               |
| <b>MIT</b>      | Major Incident Tow                                 |
| <b>MORA</b>     | Microwave Operations Partnership Agreement         |
| <b>MOU</b>      | Memorandum of Understanding                        |
| <b>MSB</b>      | Management Services Bureau                         |
| <b>MUTCD</b>    | Manual on Uniform Traffic Control Devices          |
| <b>NIMS</b>     | National Incident Management System                |
| <b>NTIMC</b>    | National Traffic Incident Management Coalition     |
| <b>NUG</b>      | National Unified Goal                              |
| <b>PIO</b>      | Public Information Officer                         |
| <b>PMD</b>      | Property Management Division                       |
| <b>POPS</b>     | Problem Oriented Public Safety                     |
| <b>RA</b>       | Regional Administrator                             |
| <b>RCW</b>      | Revised Code of Washington                         |
| <b>RTIM</b>     | Regional Traffic Incident Management               |
| <b>RTTO</b>     | Registered Tow Truck Operator                      |
| <b>SAF</b>      | Strategic Assistance Form                          |

|                |  |
|----------------|--|
| <b>SIEC</b>    | Statewide Interoperability Executive Committee   |
| <b>SOD</b>     | Special Operations Division                      |
| <b>SR</b>      | State Route                                      |
| <b>SWAT</b>    | Special Weapons and Tactics                      |
| <b>TIM</b>     | Traffic Incident Management                      |
| <b>TMC</b>     | Traffic Management Center                        |
| <b>TRAC</b>    | Washington Transportation Center                 |
| <b>TSB</b>     | Technical Services Bureau                        |
| <b>U.S.</b>    | United States                                    |
| <b>USCG</b>    | United State Coast Guard                         |
| <b>VATS</b>    | Vessel and Terminal Security                     |
| <b>VMS</b>     | Variable Message Sign                            |
| <b>WAC</b>     | Washington Administrative Code                   |
| <b>WATIMCo</b> | Washington Traffic Incident Management Coalition |
| <b>WFC</b>     | Washington Fire Chiefs                           |
| <b>WIM</b>     | Weigh in Motion                                  |
| <b>WITS</b>    | Washington Incident Tracking System              |
| <b>WSDOT</b>   | Washington State Department of Transportation    |
| <b>WSF</b>     | Washington State Ferries                         |
| <b>WSP</b>     | Washington State Patrol                          |

## Appendix B: Personnel Contacts

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### Headquarters

J.C. Lenzi, Assistant Secretary, Engineering & Regional Operations, Olympia (360-705-7032)  
John Nisbet, Director of Traffic Operations, State Traffic Engineer, Olympia (360-705-7280)  
Chris Christopher, Director of Maintenance Operations, State Maintenance Engineer, Olympia (360-705-7851)  
Yvonne Medina, Facilities Administrator (360-705-7890)  
Bill Legg, State ITS Operations Engineer, (360-705-7994)  
Vince Fairhurst, State Incident Response Program Manager (360-705-7287)  
Anne Ford, Commercial Vehicle Services Administrator (360-705-7341)  
Terry Miller, ITS Communications and Wireless Technology Program Manager (360-705-7013)  
Steve Pierce, Communications Director (360-705-7076)  
John Himmel, Emergency Operations and Safety Program Manager (360-705-7973)

### Ferries

Darnell Baldinelli, Safety Systems Manager (206-515-3905)

### Northwest Region

Lorena Eng, Regional Administrator, Seattle (206-440-4706)  
Dave McCormick, Assistant Regional Administrator for Maintenance and Operations, Seattle (206-440-4656)  
Mark Leth, Regional Traffic Engineer, Seattle (206-440-4487)

### North Central Region

Dan Sarles, Regional Administrator, Wenatchee (509-667-3001)  
Dave Bierschbach, Assistant Region Administrator for Maintenance, Wenatchee (509-667-3065)  
Jennene Ring, Maintenance and Traffic Engineer, Wenatchee (509-667-3080)

### Olympic Region

Kevin Dayton, Regional Administrator, Tumwater (360-357-2605)  
Vacant, Assistant Region Administrator for Maintenance and Operations, Tumwater (360-357-2612)  
Steve Kim, Region Traffic Engineer, Tumwater (360-357-2670)

### Southwest Region

Bart Gernhart, Acting Regional Administrator, Vancouver (360-905-2001)  
Rick Sjolander, Deputy Regional Administrator Vancouver (360-905-2020)  
Chad Hancock, Regional Maintenance Engineer/Traffic Operations Manager, Vancouver (360-905-2240)

### South Central Region

Don Whitehouse, Regional Administrator, Yakima (509-577-1620)  
Todd Trepanier, Assistant Regional Administrator for Maintenance, Operations and Construction, Yakima (509-577-1901)  
Rick Gifford, Traffic Engineer, Union Gap (509-577-1985)

### Eastern Region

Keith Metcalf, Regional Administrator, Spokane (509-324-6010)  
Larry Chatterton, Assistant Regional Administrator for Operations, Spokane (509-324-6538)  
Harold White, Traffic Engineer, Spokane (509-324-6550)



## **Headquarters**

Deputy Chief David J. Karnitz (360-596-4104)  
Assistant Chief G. Curt Hattell, Field Operations Bureau (360-596-4112)  
Assistant Chief Gregory E. Miller, Investigative Services Bureau (360-704-2979)  
Assistant Chief James S. Lever, Technical Services Bureau (360-596-4107)  
State Fire Marshal Charles M. Duffy, Fire Protection Bureau (360-596-3902)  
Captain Jason G. Berry, Government and Media Relations (360-596-4010)  
Captain Jay Cabezuela, Human Resource Division (360-704-2324)  
Captain Mark Couey, Special Operations Division (360-704-4226)  
Captain Michael Dahl, Criminal Investigation Division (360-704-2958)  
Captain Darrin Grondel, Commercial Vehicle Division (360-596-3801)  
Captain Christopher Gundermann, Field Force (360-596-4130)  
Mr. Marty Knorr, Information Technology Division (360-705-5384)  
Captain Marc Lamoreaux, Training Division (360-426-1661)  
Mr. Robert Maki, Budget and Fiscal Services (360-596-4053)  
Captain Jeff Sass, Rapid Deployment and Mobilization (360-596-4134)  
Mr. Robert Schwent, Electronic Services Division (360-705-5177)  
Ms. Arel Solie, Property Management Division (360-596-6043)  
Captain Mark Thomas, Homeland Security Division (206-389-2728)  
Mr. Mark Wilton, Communications Division (360-704-2280)

## **District 1**

Captain Jeff DeVere, Tacoma (253-538-3108)

## **District 2**

Captain Steve Burns, Bellevue (425-401-7708)

## **District 3**

Captain Shawn Berry, Yakima (509-249-6708)

## **District 4**

Captain Jeff Otis, Spokane (509-227-6608)

## **District 5**

Captain Robert Johnson, Vancouver (360-449-7908)

## **District 6**

Captain Karen DeWitt, Wenatchee (509-665-4008)

## **District 7**

Captain Kenneth Ginnard, Marysville (360-654-1108)

## **District 8**

Captain Steve Sutton, Bremerton (360-405-6608)



**Executive Director,**  
Mike Brown (360-352-0161)

**President WFC,**  
Allen Church [Chief, South King Fire & Rescue] (253-946-7258)

**WFC Board Position #5,**  
Warren Merritt [Deputy Chief, Bellevue Fire Department] (524-452-2016)

## Appendix C: WSDOT and WSP - Agency Missions and Organizational Alignment

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The Washington State Department of Transportation (WSDOT) was first created by the State Legislature in 1905, and was originally named the State Highway Department. In 1925, the department was organized into six highway districts (the precursor to today's "transportation regions"), and in 1951, the department also assumed operation of the then Puget Sound Ferry System, now known as the Washington State Ferries (WFS).

The mission of the WSDOT is to "keep people and business moving by operating and improving the state transportation systems vital to our tax payers and communities." Today, the WSDOT is responsible for planning, maintaining and enhancing over 7,000 miles of highways in six regions, is responsible for protecting and preserving 139 general use airports, and operates a fleet of 23 ferries.

The WSDOT is centrally organized, led by the Secretary of Transportation. The Secretary is appointed by the governor and functions as the department's chief executive officer. Three organizational units report directly to the Secretary:

*The Office of the Chief Operating Officer.* The office oversees

- Strategic Planning and Finance
- Engineering and Regional Operations, and
- The Tolling Division

The Office of the Chief of Staff reporting to the Chief Operating Officer. This office oversees:

- Ferries,
- Administration,
- Aviation,
- Freight Systems,
- Governmental Relationships,
- Public Transportation
- Communications,
- State Rail and Marine, and
- Highways, and Local Programs

*The Audit Office*

*Equal Opportunity Office (OEO)*



The Washington State Patrol (WSP) was established in 1921 and operates under the authority of R.C.W. 43.43.010, which gives full police powers to the commissioned officers of the department. The mission of the WSP is to “make a difference every day, enhancing the safety and security of our state by providing the best in public safety services.” The Washington State Patrol is comprised of the following five bureaus:

- Field Operations Bureau (FOB)
- Investigative Services Bureau (ISB)
- Fire Protection Bureau (FPB)
- Forensic Laboratory Services Bureau (FLSB)
- Technical Services Bureau (TSB)

The Chief of the WSP commands all department employees.

The chain of command continues as follows:

- Deputy Chief is second in command of the Agency having oversight of all operations. In the absence of the Chief assumes command of the WSP;
- Assistant Chiefs/Bureau Directors are appointed by the Chief; this person is in charge of a bureau;
- Captains or non-commissioned division administrators are appointed by the Chief; these people command a district or division and are accountable to an assistant chief/bureau director;
- Lieutenants are appointed on a permanent basis from a promotional list; they command a section, unit, or other command area and are accountable to a captain;
- Sergeants are appointed on a permanent basis from a promotional list; they supervise a section, detachment or unit and are accountable to a lieutenant;
- Troopers are appointed on a permanent basis by the Chief upon graduation from the academy

The Washington State Patrol (commissioned) traffic officers work traffic law enforcement or in direct support of traffic enforcement. These positions include:

- Traffic officers (troopers);
- Traffic sergeants;
- Traffic assistance detectives;
- Traffic assistance detective sergeants; and
- Lieutenants and command officers assigned to the Field Operations Bureau

The WSP is divided into eight geographical areas designated as districts. A captain who is directly accountable to the FOB assistant chief commands each of these districts. The distribution of troopers is based on service needs within each districts’ Autonomous Patrol Area (APA). An APA is an area within a district where specific detachments patrol and respond to calls for service.

The Commercial Vehicle Division (CVD) is responsible for commercial vehicle safety requirements, to include freight terminal safety audits under R.C.W. 46.32.080. The CVD commander (captain) is directly accountable to the FOB assistant chief.

Some investigations may require immediate response and investigation. The Criminal Investigation Division (CID) provides specialized investigative services. Upon receiving notification from a traffic sergeant or a district command officer the appropriate CID supervisor shall assign a detective to conduct follow up investigations. The CID commander (captain) is directly accountable to the ISB assistant chief. In addition, the Homeland Security Division (HSD) manages ferry security and the Special Operations Division (SOD) handles aerial traffic law enforcement. HSD and SOD report to the ISB assistant chief.

The Communications Division is responsible for initiating emergency response for public calls for service, and supporting the needs and monitoring the safety of WSP mobile units as well as other governmental agencies. The regional communications centers are located at the district headquarters offices. These communications centers

operate 24 hours a day, every day, to ensure timely response and availability for calls for service. The Communications Division administrator is directly accountable to the TSB assistant chief.

The Property Management Division (PMD) is responsible for providing facilities management through the capital and operating budget process. The PMD administrator is directly accountable to the TSB assistant chief. This division consists of the following two sections:

- Fleet/Supply; and
- Facilities Management.

The Information Technology Division (ITD) provides the WSP with technology and software engineering. The division also provides project management, application development, a 24-hour help desk, and system maintenance. The ITD administrator is directly accountable to the TSB assistant chief.

The Electronic Services Division (ESD) provides the WSP with voice and data wireless communication systems. These systems include land mobile radio, microwave, and data networks. The division provides engineering services, field installation, maintenance, and repair of wireless communication technology. The ESD administrator is directly accountable to the TSB assistant chief.

The Government and Media Relations office serves two functions for the Office of the Chief. The commander of this office (captain) serves as the WSP's legislative liaison, responsible for coordinating agency legislation with legislators, committees, and other state agencies. The liaison also reviews and seeks input from interested stakeholders on agency legislation and answers policy questions for legislative constituents. This office also handles all statewide media relations for the agency.

Budget and Fiscal Services is responsible for the management of all WSP financial activities and allotting the department's operating and capital budgets. The administrator of this office is directly accountable to the deputy chief.

The Training Division operates WSP's Training Academy in Shelton, Washington. The academy develops and implements a 26-week basic training course required for becoming a WSP trooper as well as other training needs for WSP and local law enforcement agencies throughout the state. The Training Division commander (captain) is directly accountable to the TSB bureau director.



## Mission

We Serve, Educate and Lead

## Values

Duty | Knowledge | Honor | Selfless Service | Personal Courage | Integrity | Respect

## Framework

Fellowship | Mutual Assistance | Learning and Growth | Advocacy | Products and Services  
Alliances | Business Strategy

## Our Strategic Goals

### Goal I

Be the leading organization for fire service issues

### Goal II

Build collaborative alliances with organizations that impact the fire service

### Goal III

Develop competent and confident fire service leaders

### Goal IV

Develop and implement an effective business strategy



**International Association of Fire Chiefs**



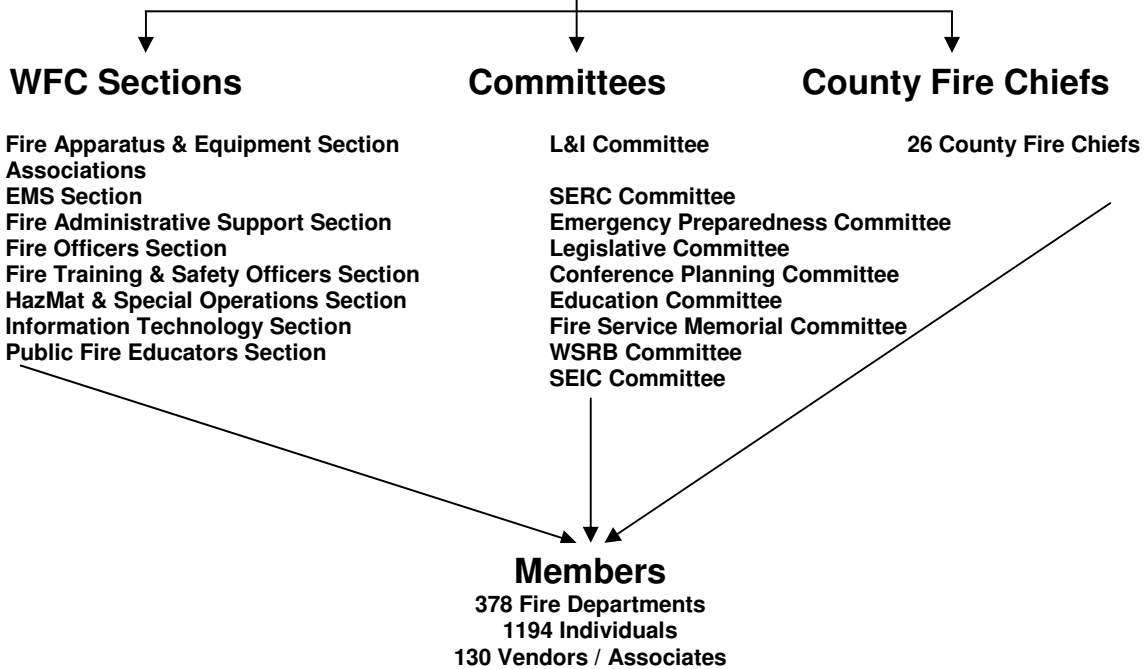
**Western Division of the IAFC**



**Washington Fire Chiefs**

↓  
**Board of Directors**

↓  
**Washington Fire Chiefs' Staff**



# Appendix F: WSDOT - Table of Organization

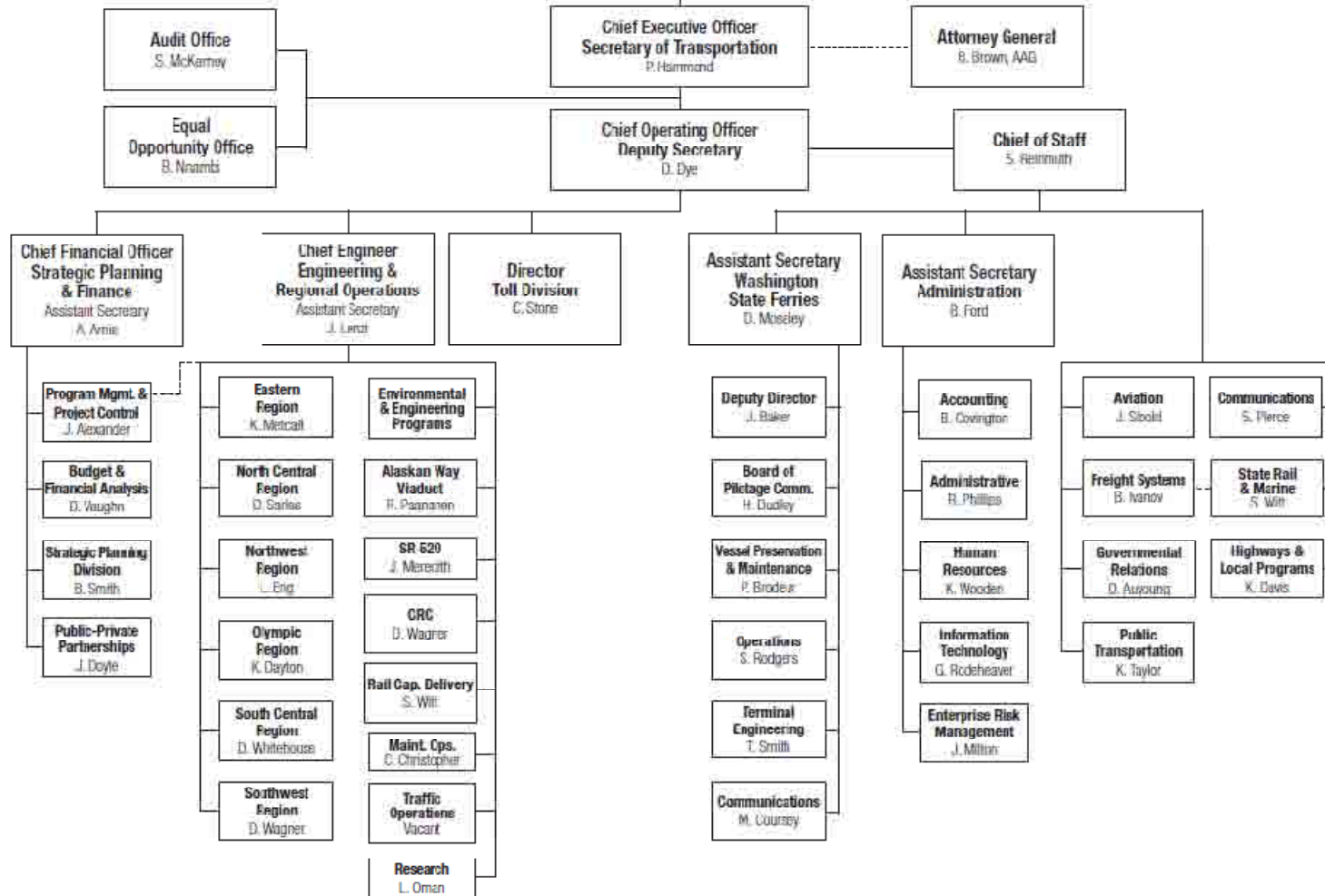


Citizens of Washington State  
Governor Christine Gregoire

Paula J. Hammond, P.E.

7-7-10

Date



Appendix G: WSP Table of Organization

