

## **Appendix C      Letters, memos, and directives**

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Environmental policy and procedure is often set in response to requests by other governmental agencies. These letters, memos and directives remain active until rescinded or superseded.

The following documents influence environmental processes associated with transportation projects.

### **Letters**

FHWA, Division Administrator Dan Mathis letter regarding impacts to Resource Conservation Areas, 2016. Additional information can be found in [Chapter 455](#).

### **Project Delivery Memos**

Project Delivery Memos are design and construction documents used to implement an immediate change in any stage of a project, from design through advertisement and construction. [Project Delivery Memos](#) remain in effect until policy documentation can be updated or replaced.